OPENING ADDRESSES

H.H Sheikh Ahmad Al-Fahad Al-Sabah, the President of the Association of National Olympic Committees (ANOC), welcomed the delegates from 204 NOCs to Washington, D.C., the capital of United States of America. He further thanked the United States Olympic Committee (USOC) and his President, Mr. Lawrence Probst III, for the beautiful environment created for the five days of the ANOC Meetings and the ANOC General Assembly.

The President of ANOC also thanked Dr. Thomas Bach, the President of the International Olympic Committee (IOC), for his presence in the General Assembly and his support to the National Olympic Committees (NOCs). He further stated that if IOC is the Falcon, then ANOC is the right wing and the IFs is the left wing. He wished all a successful General Assembly and hoped that they will also enjoy the 2nd ANOC Gala Awards tonight.

Dr. Bach, the President of IOC, congratulated the President of ANOC for the new direction and new progress making ANOC an important part in the Olympic Movement. He further said that as President of ANOC stated, a falcon needs two wings to fly and the ANOC General Assembly will give more wings to Olympic Movement and enable us to fly higher and stronger. Now our focus is on the Rio Olympic Games and we should all work together to ensure that the first ever Olympic Games in South America are a huge success. He wished the delegates a fruitful two-day meeting.

Mr. Lawrence Probst III, President of USOC, thanked ANOC for giving the honor to USOC to organize the ANOC General Assembly and other events in the nation’s capital. He further stated that the Organizing Committee has worked very hard to fulfill the trust given to USOC. He welcomed all the delegates on behalf of USOC. He emphasized that the work that ANOC does for NOCs is very important. It is continuing process of modernizing ANOC and will pay a meaningful role for NOC and Olympic Family. He said that we should never forget it is the athletes that we are serving and looked forward to the Gala tonight.

The President of ANOC thanked the USOC on behalf of all the delegates and welcomed the Mayor of Washington, D.C, Mrs. Muriel Bowser.

Mayor Muriel Bowser welcomed the delegates to the City of Washington and stated that the city is extremely thrilled to have over 1,200 delegates from 204 countries here in Washington. It is an honor and privilege that for the first time since 1994 such a huge sports meeting in being held in USA. She further stated that the city recognizes the power of sports and the positive impact it has on the society at large. She stated that the city recognizes what the Olympics represents and inspires in next generation. Sports give so many children healthy life. She stated please consider Washington for any event and we will be happy to organize it.
### Agenda Item No. 1: ROLL CALL

Mrs. Gunilla Lindberg, Secretary General of ANOC, informed that only two NOCs namely NOC Congo-Brazzaville and the NOC of Kuwait, which is suspended, were not represented out of 206 NOCs. The President of ANOC informed he is really very sad and sorry that his own NOC is suspended but it has no option but to follow the Olympic Charter.

A tribute was paid to Sports Leaders who had left us since the XIX ANOC General Assembly. The Assembly honored them with a minute of silence:

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<tr>
<th>Date</th>
<th>Name</th>
<th>Nationality</th>
<th>Position</th>
</tr>
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<tbody>
<tr>
<td>15.12.2014</td>
<td>Antoine Chartier</td>
<td>Lebanon</td>
<td>Former NOC President</td>
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<tr>
<td>04.01.2015</td>
<td>Zhenliang He</td>
<td>People’s Republic of China</td>
<td>NOC Honorary President IOC Honorary Member</td>
</tr>
<tr>
<td>05.01.2015</td>
<td>Fidel Mendoza Carrasquilla</td>
<td>Colombia</td>
<td>Former NOC President IOC Honorary Member</td>
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<td>07.01.2015</td>
<td>Mompati Merafhe</td>
<td>Botswana</td>
<td>Former NOC President</td>
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<td>12.01.2015</td>
<td>Yaw Nkansa-Gyane</td>
<td>Ghana</td>
<td>Former NOC President</td>
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<tr>
<td>13.03.2015</td>
<td>Murat Saralinov</td>
<td>Kyrgyzstan</td>
<td>NOC President</td>
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<td>16.05.2015</td>
<td>Peter Tallberg</td>
<td>Finland</td>
<td>Former NOC President IOC Member</td>
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<tr>
<td>04.07.2015</td>
<td>Reynaldo González López</td>
<td>Cuba</td>
<td>Former NOC Secretary General IOC Member PASO Executive Secretary</td>
</tr>
<tr>
<td>15.07.2015</td>
<td>Modibo Traoré</td>
<td>Mauritania</td>
<td>Former NOC Secretary General</td>
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<tr>
<td>29.07.2015</td>
<td>Leo Wallner</td>
<td>Austria</td>
<td>IOC Honorary Member Former NOC President</td>
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<tr>
<td>30.07.2015</td>
<td>Mostafa Davoudi</td>
<td>Islamic Republic of Iran</td>
<td>Former NOC President</td>
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<tr>
<td>06.08.2015</td>
<td>Muhammad Latif Butt</td>
<td>Pakistan</td>
<td>Former NOC Secretary General</td>
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<tr>
<td>27.08.2015</td>
<td>Monique Berlioux</td>
<td>France</td>
<td>Former IOC Director</td>
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<tr>
<td>13.09.2015</td>
<td>Fernando Romero Mazzeo</td>
<td>Venezuela</td>
<td>Former NOC President</td>
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<tr>
<td>11.10.2015</td>
<td>Paul Yee</td>
<td>Fiji</td>
<td>Former NOC Vice-President</td>
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Agenda Item No. 2: APPROVAL OF THE MINUTES OF THE XIX ANOC GENERAL ASSEMBLY BANGKOK 2014

The minutes as circulated were unanimously approved.

Agenda Item No. 3: UPDATE FROM IOC ON IMPLEMENTATION OF THE OLYMPIC AGENDA 2020: GENERAL REVIEW, OLYMPIC CHANNEL, OLYMPIC MARKETING SEMINARS

Dr. Thomas Bach stated that the Agenda 2020 is built on three pillars: sustainability, credibility and youth. They are of strategic importance for the Olympic Movement. We are ready to drive the change. By approving the agenda 2020 we have proven that we are proactive to change and we are addressing the challenges.

Sustainability: the President of IOC stated that the IOC has already started discussing with various organizations and for Tokyo Olympic Games the Organizing Committee has already savings of US $ 1.7 billion without harming the structure of the Olympic Games. He informed that whichever city is elected for 2024, we can look forward the excellent games and they will demonstrate the positive effect of Olympic Agenda 2020 as they have already incorporated this in their bid and project. He further emphasized that Youth is one of the main focus of the agenda 2020 and IOC is focusing in youth to bring them out of their couch and practice sports and healthy life style. IOC has started addressing the youth on social media and different platforms to bring them out to play sports and through the Olympic channel we will be able to promote sports and Olympic values.

Credibility: the President of IOC stated that credibility means two things: credibility of sports competitions and credibility of sports organizations. These two factors are very closely linked. If the organization is loosing its credibility then sooner or later the competitions will loose its credibility and vice-versa. He said that we cannot disassociate these two and that it is our duty to protect the clean athletes. They are the best ambassador of our Olympic Movement and we have to assure them that we are doing whatever possible to give them fair competitions and protect them from any kind of manipulation of corruption.

Good governance: the President of IOC stated that good governance is one side of the coin and the other side is autonomy. He said we can not request autonomy if we do not comply what the
standards of good governance. We are using the money from the governments for our mission to give possibility to youth to play sports and become one of the best athletes in the world. Good Governance is a key component of Olympic agenda 2020. He said he would like to request the NOCs to all days apply basic principles of good governance or it is at risk if you are not transparent and it is in your interest. He called on the delegates to be transparent and asked them to contact IOC if they have any doubt.

The IOC President informed that inclusion of sport in the Sustainable Development Goal by the United Nations is a great achievement for the Olympic Movement. Now it is up to the National governments to use this for the betterment of the society and it is a great chance for the NOCs to reach another level of cooperation with the Governments in their respective countries. He further informed the members that The 70th Session of the United Nations General Assembly approved a resolution for observance of the Olympic Truce for the Games of the XXXI Olympiad in Rio de Janeiro 2016. The resolution was supported by 180 out of 193 UN Member States.

The President of IOC stated that we have more refugees in the world than ever before, more than 60 millions on the planet and we can not ignore this challenge. He announced a project in which the IOC EB is working, the participation of refugees in sport and the assistance of sport for the refugees.

He commented that from 2014 the IOC Honorary President, Dr. Jacques Rogge, is Special Envoy for Youth Refugees and Sport of the Secretary General of United Nations, and the IOC is assisting by financing this mission, by giving as many refugees as possible access to sport, by giving them hope through sports activities and by giving them confidence for a better future. The IOC has created an additional fund of US $ 2 million which is available for all delegates affected for the refugee crisis whatever they create a program to assist refugees through sport. He encouraged the NOCs to do so, to be engaged and to inform the IOC, which is ready to assist them with this special fund.

He added that there must be some high level athletes in 60 million of refugees either in refugee camps or moving from one country to another and we want to help them to continue to dream of becoming an Olympic athlete one day. So he called on the delegates and asked them if they know from their countries or for their NOCs any high level potential Olympic athletes who are refugees, to inform the IOC which is ready to assist the refugees, to help them to participate in the Olympic Games in Rio, to give them a flag to march behind, to give them home and hope.

The President of IOC wished all NOCs the very best of luck for the Rio Olympic Games in 2016 and good luck for the XX ANOC General Assembly.

Mr. Christophe de Kepper, Director General of IOC, presented a detailed review on the Agenda 2020 and Mr. Yiannis Exarchos, Chief Executive of Olympic Broadcasting Services, and Mr. Timo Lumme, Managing Director of IOC Television & Marketing Services, presented detailed information about the Olympic Channel and the Olympic Marketing Seminars.
DECISION
The reports presented by the President of IOC, Dr. Thomas Bach, Mr. Christophe de Kepper, Director General of IOC, Mr. Yiannis Exarchos, Chief Executive of Olympic Broadcasting Services, and Timo Lumme, Managing Director of IOC Television & Marketing Services, was received with appreciation by the delegates. The General Assembly unanimously pledged to fully support IOC and its President Dr. Thomas Bach with the implementation of the Olympic Agenda and the Olympic Channel and also supported the continuation of the Olympic Marketing Seminars for NOCs as a Joint Project between IOC / ANOC and Olympic Solidarity.

Agenda Item No. 4: REPORT BY THE PRESIDENT OF ANOC
The President of ANOC, Sheikh Ahmad Al-Fahad Al-Sabah, congratulated President Bach for the implementation of Agenda 2020 and the agreement with the United Nations. He said we have absolute harmony and solidarity between IOC, IFs and NOCs. He further informed the members that the Olympic Summit was held in Lausanne on October 17th. The Olympic Summit started three years ago and this was the 4th meeting. It represents all stake holders of the Olympic Movement. The four major issues facing the Olympic Movement were discussed during the Summit, namely protecting the Clean Athletes, the Olympic Channel, Good Governance and Autonomy, and the new Olympic Games Candidature Procedure.

The President of ANOC further stated that Clean Athletes is a very important topic. WADA was formed in collaboration with the Governments to work with the doping issue. But still it was felt that more needs to be done and an Independent agency should take care of this world wide. The Olympic Summit requested WADA to put a proposal to study how WADA could take over responsibility for testing as the global Centre of competence in anti-doping.

The President of ANOC further informed the Members that for the first time Governance and Autonomy were discussed together. Mr. Patrick Hickey, Senior Vice-President of ANOC, is the head of the IOC’s Olympic Autonomy Commission. In the Agenda 2020 good Governance and transparency are very important topic. He emphasized first we should build ourselves before outsiders ask us and it is not only the NOCs but the National Federations and Clubs so that the whole movement works for good governance and transparency to improve our image. He further stated that governments can contribute with money as a sponsor and not as an owner and when we utilize this money transparently and with proper governance the governments will have no problems.

Also Sheik Ahmad proposed to create Olympic Good Governance Seminars for the NOCs organized by IOC/ANOC/OS as the Olympic Marketing Seminars, and the invitation would be for NOCs Presidents and Treasurers. For that, if the General Assembly approves, he would make the proposal to the Olympic Solidarity Commission.

DECISION
The General Assembly unanimously decided to support the initiative regarding the future of WADA according to the 17th of October, 2015 Olympic Summit meeting in Lausanne protecting the clean
athletes, following recommendation 15 of Olympic Agenda 2020 and proposed to make anti-doping testing independent from sports organizations. The General Assembly requested WADA to study the possibility to take responsibility for testing as the global center of competence in anti-doping.

**Agenda Item No. 5: NEW MEMBERS NOCs**
The Assembly unanimously approved the membership of the two NOCs of Kosovo and South Sudan. The representatives from Kosovo and South Sudan thanked the IOC and ANOC for their support and encouragement and accepting them as new NOCs in the Olympic Movement.

**Agenda Item No. 6: REPORT BY THE CONTINENTAL ASSOCIATIONS**

6.1 ANOCA – Lassana Palenfo
The report as circulated and presented by General Lassana Palenfo, President of ANOCA, was unanimously approved by the General Assembly.

6.2 PASO – Julio César Maglione
The report as circulated and presented by Dr Julio César Maglione, President of PASO, was unanimously approved by the General Assembly.

6.3 OCA – Zaiqing Yu
The report as circulated and presented by Mr. Zaiqing Yu, Vice-President of OCA, was unanimously approved by the General Assembly.

6.4 EOC – Patrick J. Hickey
The report as circulated and presented by Mr. Patrick J. Hickey, President of EOC, was unanimously approved by the General Assembly.

6.5 ONOC – Robin Mitchell
The report as circulated and presented by Dr Robin Mitchell, President of ONOC, was unanimously approved by the General Assembly.

**Agenda Item No. 7 REPORT BY THE SECRETARY GENERAL**

**DECISION**
The report of Mrs. Gunilla Lindberg, Secretary General of ANOC, as circulated and presented was unanimously approved by the General Assembly.

**Agenda Items No. 8: REPORT BY THE AUDITOR**

**Agenda 10.1 ANOC FINANCE AND AUDIT COMMISSION – RICHARD PETERKIN**

**DECISION**
The Audited Statement of Accounts for the year 2014 as presented by PricewaterhouseCoopers (PWC), the ANOC Auditors, and the report on the ANOC Finance and Audit Commission as
circulated and presented by Mr. Richard Peterkin, Chairman, were unanimously received and approved by the General Assembly. It was also approved the recommendation of the ANOC Finance and Audit Commission to shift from the Swiss Standards of accounting to International Financial Reporting Standards (IFRS). The proposed budget for the year 2016 was also approved by the General Assembly.

**Agenda Item No. 9: REPORT BY OLYMPIC SOLIDARITY**
The report of Olympic Solidarity (OS) as presented by Mr. Pere Miró, Director of OS, Pamela Vipond, Executive Director, Nicole Savoy and Olivier Niamkey was unanimously received and approved by the General Assembly.

**Agenda Item No. 10: REPORTS BY THE CHAIRPERSONS OF ANOC COMMISSIONS AND WORKING GROUPS**

10.2 ANOC Juridical Commission – Michael Chambers
The report of Mr. Michael Chambers as presented and circulated was approved by the General Assembly. The Assembly unanimously decided to support the proposal from the Modernisation Follow Up Commission to establish rules for good governance and ethics to be included in the Constitution of ANOC. The proposal is to be worked out jointly by a working group from the Modernisation Follow Up and Juridical Commissions.

10.3 ANOC Marketing and New Sources of Finance Commission – Larry Probst
The report of Mr. Lawrence Probst III, Chairman, as circulated and presented was approved unanimously by the General Assembly.

10.4 ANOC Athletes Commission – Barbara Kendall
The report of Mrs. Barbara Kendall, Chairperson, as circulated and presented was approved unanimously by the General Assembly.

10.5 ANOC Youth Working Group – Youth representatives
The report on the ANOC Youth Commission as presented by Leonardo Santos Lima e Silva, member for Brazil, and Ilaha Dadashova, member for Azerbaijan, was approved unanimously by the General Assembly. It was also decided to include a representative from the Youth Commission in the work of the ANOC Events Working Group.

10.6 ANOC International Relations Commission – Julio Cesar Maglione
The report of Dr. Julio César Maglione, Chairman, as circulated and presented was approved unanimously by the General Assembly.

10.7 ANOC Medical Commission – Robin Mitchell
The report of Dr. Robin Mitchell, Chairman, as circulated and presented was approved unanimously by the General Assembly.
10.8 ANOC Modernization Follow up Commission – Kevan Gosper
The report of Mr. Kevan Gosper, Chairman, as circulated and presented was approved unanimously by the General Assembly and special attention was taken to the proposal of the commission to include good governance rules in ANOC Constitution.

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On the 30th of October, 2015 the President of ANOC welcomed back the delegates for the 2nd day of the ANOC General Assembly and congratulated the winners of the ANOC Awards.

Agenda Item No. 11: REPORT BY THE ORGANIZING COMMITTEE OF THE GAMES OF THE XXXI OLYMPIAD IN RIO DE JANEIRO 2016
The progress report on the XXXI Olympic Games to be held in Rio de Janeiro in August 2016 as presented by Mr. Carlos Nuzman, Chairman of the Organizing Committee, was received with appreciation by the General Assembly.

Agenda Item No. 12: REPORT BY THE ORGANIZING COMMITTEE OF THE GAMES OF THE XXXII OLYMPIAD IN TOKYO 2020
The progress report on the XXXII Olympic Games to be held in Tokyo in 2020 as presented by Mr. TsuneKazu Takeda, President of Japan Olympic Committee and IOC Member as well as the seniors Members of the Organizing Committee, was received with appreciation by the General Assembly.

Agenda Item No. 13: REPORT BY THE ORGANIZING COMMITTEE OF THE XXIII OLYMPIC WINTER GAMES IN PYEONGCHANG 2018
The report on the progress of the XXIII Olympic Winter Games is PyeongChang in 2018 as presented by Mr. Cho, Chairman of the Organizing Committee was received with appreciation by the General Assembly.

Agenda Item No. 14: REPORT BY IOC NOC RELATIONS
The report on the IOC/NOC Relations as presented by Mr. Pere Miró, IOC NOC Relations Director, Mr. Jerome Poivey, Mr. Toshio Tsurunaga and Ms. Joëlle Simond from the IOC NOC Relations Department was received with appreciation by the General Assembly.

Agenda Item No. 15: 1st ANOC WORLD BEACH GAMES 2017
Item No. 10.9: ANOC EVENTS WORKING GROUP – TIMOTHY FOK
The President of ANOC reminded the delegates that after his election as ANOC President in 2012 he promised three things: modernizing ANOC, the ANOC Awards and a Multi-Sports event for ANOC, and the introduction of ANOC Beach Games was approved by the XIX General Assembly in Bangkok 2014. He said we have discussed all the legal and ethics issues on the World Beach Games with IOC and they have agreed to the concept of ANOC World Beach Games. All the disciplines and events in the Games will be different than in the Olympic Games.
Mr. George Taylor presented the concept of the ANOC World Beach Games. Mr. Timothy Fok, Chairperson of the ANOC Events Working Group, stated that since the idea of World Beach Games was conceptualized we have come a long way and is it now becoming a reality. We had invited bids from all member NOCs of ANOC and four cities of Sochi, San Diego, Dubai and Lima sent their bids to ANOC. After mutual discussion the cities of Sochi, Dubai and Lima withdrew their bids and the ANOC expert group visited the city of San Diego in September 2015.

Mr. Vincent Mudd, Chairman of the San Diego Bid City Committee, and William Banks, former Olympian and Vice-Chairman of the bid committee, presented the bid of San Diego.

**DECISION**

The General Assembly awarded the first ANOC World Beach Games to the city of San Diego, USA to be held in September/October 2017 and requested the ANOC Events Working Group to establish criteria and qualification rules for the sport program together with ASOIF and International Federations as soon as possible.

*Agenda Item No. 16: REPORT BY WADA – ROB KOEHLER*

The progress report on WADA as presented by Mr. Rob Koehler, Director of WADA, was received with appreciation by the General Assembly.

*Agenda Item No. 17: REPORT BY CAS – CAS PRESIDENT JOHN COATES*

The progress report on CAS as presented by John Coates was received with appreciation by the General Assembly.

*Agenda Item No. 18: REPORT BY IOC “LEADERS CHAMPIONING GENDER EQUALITY – COMMITMENT TO ACTION” – LYDIA NSEKERA*

The report on the “Leaders Championing Gender Equality – Commitment to action as presented by Ms. Lydia Nsekera, Chair of the IOC Woman and Sport Commission, was received with appreciation by the General Assembly.

*Agenda Item No. 19: REPORT BY UNESCO – ARNALDO FUXA*

As Mr. Fuxa was not able to attend the meeting no report was given under this item.

*Agenda Item No. 20: REPORT BY THE ORGANIZING COMMITTEE OF THE 2nd YOUTH OLYMPIC WINTER GAMES IN LILLEHAMMER 2016*

The progress report on the 2nd Youth Olympic Winter Games to be held in Lillehammer in 2016 was received with appreciation by the General Assembly.

*Agenda Item No. 21: REPORT BY THE ORGANIZING COMMITTEE OF THE 3rd YOUTH OLYMPIC GAMES IN BUENOS AIRES 2018*

The report on the 3rd Youth Olympic Games to be held in Buenos Aires in 2018 as presented by Mr. Gerardo Werthein, Chairperson of the Buenos Aires Organizing Committee, was received with appreciation by the General Assembly.
Agenda Item No. 22: PRESENTATION BY THE QATAR OLYMPIC COMMITTEE “SAVE THE DREAM PROJECT”
The report on Save the Dream Project as presented was received with appreciation by the General Assembly.

Agenda Item No. 23: PRESENTATION BY THE BRAZIL OLYMPIC COMMITTEE “SCHOOL GAMES PROJECT” – CARLOS NUZMAN
The report on the School Games Project, as presented by Mr. Carlos Nuzman, was received with appreciation by the General Assembly.

Agenda Item No. 24: PRESENTATION BY THE SPANISH OLYMPIC COMMITTEE “ICT MANAGEMENT FOR NOCs” – ALEJANDRO BLANCO
The report on the Spanish Project ICT Management for NOCs as presented by Mr. Alejandro Blanco, President of Spanish Olympic Committee, was received with appreciation by the General Assembly.

Agenda Item No. 25: PRESENTATION BY WORLD OLYMPIANS ASSOCIATION – JOËL BOUZOU
The agenda was deferred due to the absence of Mr. Joël Bouzou who unfortunately had informed he could not attend due to urgent family business.

Agenda Item No. 26: PRESENTATION BY THE INTERNATIONAL WORLD GAMES ASSOCIATION – JOSE PERURENA
The report on the International World Games Association as presented by its President Mr. José Perurena was received with appreciation by the General Assembly.

Agenda Item No. 27: PRESENTATION BY THE iSR ACADEMY – ADAM PENGILLY
The report on the iSR Academy as presented by Mr. Adam Pengilly, IOC Member and Director of iSR Academy, was received with appreciation by the General Assembly.

Agenda Item No. 28: PRESENTATION BY THE INTERNATIONAL FAIR PLAY COMMITTEE
The report on the International Fair Play as presented by Mr. Sunil Sabharwal was received with appreciation by the General Assembly.

Agenda Item No. 29: MISCELLANEOUS
Gen Mowafak Jomaa, President of Syrian Olympic Committee, congratulated Sheikh Ahmad Al-Fahad Al-Sabah President of ANOC for fulfilling all the promises made in Moscow General Assembly. He stated that the NOC of Syria is facing difficult conditions due to the internal conflict and it is not receiving the OS funds for their use. It would be good if ANOC and OS can find a solution.
Mr. Maxwell De Silva, Secretary General of NOC of Sri Lanka, stated the buying of athletes to change nationality and representing new NOCs is becoming increasingly common and strict rules should be made to prevent this.

The General Assembly unanimously accepted the resignation of Mr. Marcel Aubut as ANOC Council Member, as per the letter received on 29th October from the Canadian NOC and requested PASO to nominate a delegate to fill the post.

**Agenda Item No. 30: RESOLUTIONS OF THE XX ANOC GENERAL ASSEMBLY**

The resolutions of the XX ANOC General Assembly are attached to these minutes.

**Agenda Item No. 31: XXI ANOC GENERAL ASSEMBLY RIO DE JANEIRO 2016**

The General Assembly unanimously approved the decision of the ANOC Executive Council to cancel the XXI General Assembly to be held in Rio from 4th to 8th April due to the too short time between the General Assemblies and to be able to organize the 3rd edition of the ANOC Awards, honoring the athletes participating in the Rio Olympic Games and unanimously decided to move the XXI General Assembly to Doha, Qatar, to be held in October/November 2016 along with the 3rd ANOC Gala Awards.

There being no further point for discussion the meeting came to a close at 14.30.

Gunilla Lindberg
ANOC Secretary General